

**MEETING OF THE BOARD OF TRUSTEES SATURDAY, MARCH 7, 2026**  
**UNIVERSITY OF THE VIRGIN ISLANDS**  
**ALBERT A. SHEEN CAMPUS**  
**MEDICAL SIMULATION CENTER**  
**9:00A.M.**

Microsoft Teams: [Join Meeting Now](#)  
Meeting ID: 243 612 610 247 57  
Passcode: KS9LW7Wx

**CONSENT AGENDA**

**Academic, Research, and Student Affairs..... Dr. Kyza A. Callwood**

The Committee received academic and student affairs updates during the February 9, 2026 meeting, including institutional priorities, leadership transitions, enrollment trends, and highlights across schools and colleges. Updates reflected continued progress in strategic enrollment management, faculty recruitment, academic program development, workforce-aligned initiatives, research activity, student success efforts, and community engagement.

Dr. Lora Bailey provided updates on academic leadership transitions, including retirements and interim appointments within the College of Science and Mathematics and the Center for Marine and Environmental Studies. The report highlighted new faculty hires in high-demand areas, academic achievements, research and scholarly activity, student success initiatives, workforce-aligned programming, integration of UVI Online, and continued strengthening of shared governance and academic planning processes.

Spring 2026 enrollment reflects overall stability, with modest undergraduate growth and continued increases in doctoral enrollment, offset by declines in online graduate programs. The Strategic Enrollment Management Committee continues efforts focused on marketing, recruitment, retention, online growth, and exploration of Workforce Pell opportunities through micro-credentials and short-term certificates.

**Audit Committee.....John P. de Jongh, Jr.**

The Committee received updates on financial statement and single audit findings, including corrective actions related to year-end close processes, capital asset tracking, grant management, reporting compliance, and procurement controls. Management reported progress on addressing outstanding FY2020 and FY2021 findings. Updates also included draft FY2021 financial statements and continued coordination with external auditors to advance multiple fiscal years toward compliance.

The Committee reviewed ongoing compliance and internal control improvements, including enhanced procurement and debarment screening, accounting and budgeting training initiatives, and corrective actions from prior internal audit investigations. Updates were also provided on student account process improvements, communication protocols, financial controls, HR background check policy revisions, and vendor contract updates.

**Buildings and Grounds.....Reginald Vigilant**

The Committee received campus project updates for both the Albert A. Sheen and Orville E. Kean campuses, including ongoing construction, hurricane recovery, and deferred maintenance initiatives. Updates included progress on major capital projects such as the School of Nursing Building, Medical Simulation Center, Marine Sciences Center rehabilitation, and other facilities improvements supporting academic and operational needs. The Committee also reviewed hurricane funded projects

and infrastructure improvements, including wind retrofit, generator, roads and drainage, and restoration efforts, many of which continue to progress pending FEMA approvals or procurement milestones. Additional updates addressed deferred maintenance activities and facility enhancements focused on infrastructure resiliency, safety, and long-term campus sustainability, with several projects in active construction, procurement, or closeout phases across both campuses.

**Development Committee ..... Erica Johnson Creamer**

The Committee reviewed updates on institutional advancement activities, fundraising performance, alumni engagement, and campaign planning efforts supporting the University’s philanthropic priorities. Discussions focused on current fundraising progress, donor engagement strategies, and initiatives to strengthen long-term advancement capacity.

Mr. Michael Morsberger provided a fundraising status update for the first quarter of FY26, including an overview of gifts and pledges received. The report highlighted donor trends, major gift prospects, and strategies to expand philanthropic support through enhanced alumni engagement, outreach initiatives, and strengthened donor relationships.

The Committee also reviewed planning efforts related to Momentum: The Campaign for the University of the Virgin Islands, including campaign strategy development and philanthropic opportunity planning. The multi-year campaign framework outlines phased fundraising efforts designed to support scholarships, academic programs, facilities, and long-term institutional priorities.

**Executive Committee.....Henry C. Smock**

The Committee met on January 8 and February 2, 2026, to receive administrative, financial, and operational updates supporting institutional oversight. Discussions included financial and budget matters, audit progress, cash flow and allotment challenges, and cost containment strategies aimed at strengthening financial stability and supporting accreditation and long-term sustainability. Updates were also provided on major capital and operational initiatives, including the Reichhold Center redevelopment, Medical Simulation Center planning, and broader institutional initiatives.

Leadership also provided updates on strategic partnerships, healthcare initiatives, accreditation preparation, and institutional planning activities. The Committee reviewed progress on the Middle States Self-Study process, governance and policy matters, and campus operational updates, including construction progress, academic and student affairs transitions, workforce planning, risk management, and efforts to improve operational efficiency and accountability across the University.

**Finance and Budget Committee.....Oran C. Roebuck**

The Committee reviewed financial and budgetary updates including the status of ongoing financial statement and single audits, updates on local government appropriations and allotment releases, and budget performance through December 2025. Discussions included unrestricted and restricted fund performance, budget to actual and actual to actual comparisons, and monitoring of revenue and expenditure trends to support institutional financial planning and oversight. The Committee also reviewed budget performance reports for UVICELL and the Reichhold Center, updates on sponsored programs proposals and awards, and the status of quasi endowment funds. Additional updates addressed cash flow considerations, operating performance, and financial monitoring activities supporting continued fiscal oversight and institutional sustainability.

**Governance Committee.....Henry C. Smock**

This meeting was postponed.

**Planning Committee.....Jose Raul Carrillo**

The Committee reviewed institutional planning and assessment updates aligned with strategic

priorities, including Key Performance Indicators, accreditation planning, and institutional effectiveness measures. KPI reporting addressed benchmarks related to fundraising, enrollment and retention, academic achievement, alumni engagement, campus safety, and financial sustainability, with data used to inform planning and performance monitoring.

Updates were provided on the MSCHE Self-Study process, highlighting progress in demonstrating alignment with accreditation standards, governance, institutional planning, and continuous improvement. The framework supports evaluation of operational effectiveness, student success outcomes, and long-term strategic and resource planning.

The Committee emphasized continued use of KPI dashboards and assessment reporting to guide data-informed decision-making and institutional accountability.